THRESHOLD

AURICLE PRODUCTIONS 2022 Annual Report

Introduction

Since our first season was released in 2017, Threshold has explored how our relationships with nature are fundamental to our individual, collective, and planetary well-being. We examine the complexities that are inherently part of that exploration: the intersections of environmental change, scientific discovery, history, cultural heritage, and social justice.

Nearly six years and four seasons later, Threshold's style and approach to creating audio content remain unique, even in a world with more than 2.4 million podcasts (and counting). Our aspiration is much larger than producing a successful podcast. With everything we do, we're inviting people into an experience of deep listening, reflection, and thoughtful dialogue about our shared home. It's an ambitious undertaking, and we know it. But with each season that has emerged, we've fortified that ambition, and clarified our vision. We've built a community of listeners and supporters who believe Threshold has value—and they keep showing up.

Our 2022 Annual Report is a celebration of that ambition, and of the listeners, show guests, collaborators, advisors, and donors who believe in it. It's also a celebration of the kind of stories we share—stories that build connection. Thank you for joining us as we reflect on a tremendous year and step confidently into the one ahead.



Mission

To deepen understanding of human relationships with each other and the natural world.

Vision

A more informed, attentive, and compassionate world.

Guiding Principles

Listening

We believe the quality of our listening determines the quality of our stories. We listen with empathy, curiosity, and a willingness to learn and change.

Connection

We start with the understanding that humans are part of the natural world, not separate from it, and that our relationships to the places and non-human lives around us are as rich and meaningful as our connections with each other.

Integrity

We're committed to rigorous reporting, vigilant fact-checking, independence from any outside group or individual, and admitting when we get something wrong.

Complexity

True stories are inherently complex stories. We reveal unexpected throughlines and undercurrents, explore nuance, and illuminate shades of gray.

Justice

We believe our journalism can and should strengthen democracy. We amplify a multitude of voices, call attention to overlooked stories, interrogate our own biases, and encourage thoughtful analysis.

Our Commitment to Diversity, Equity, and Inclusion

At Threshold, our mission is to deepen understanding of human relationships with each other and the natural world. We cannot explore this interconnectedness without acknowledging the diversity of human experiences and the systems of oppression that impact these experiences.

Therefore, diversity, equity, and inclusion (DEI) are key to our mission, and it is essential that we operate with DEI embedded into the core of our work.

In our storytelling, this means:

• Interrogating our role and the power we hold as storytellers

- Paying keen attention to whose voices are being heard and why
- Thinking critically about the dominant narratives about the issues we cover

In our organization, this means:

- Creating a culture that acknowledges, welcomes, and meets the needs of team members with different identities
- Codifying our diversity, equity, and inclusion values in our organization practices and policies
- Regularly dedicating time together to examine our own biases and expand our understanding of diversity, equity, and inclusion



JULY 1, 2021 - JUNE 30, 2022 The Year in Review

Looking back, it feels like 2022 was a year when a lot of things came together at Threshold. We went to the UN climate conference, we released a season, we finalized a five-year strategic plan, we expanded our team. We got stuff done. We made things happen.

The capstone of the year was the completion and release of Threshold Season 4: "Time to 1.5," which brought with it many firsts:

- Our first reporting trips since the beginning of the Covid-19 pandemic
- Our first managing editor, the multi-talented Erika Janik, who continues to provide essential leadership on production
- Our first in-person team gathering at COP26 in Glasgow, Scotland (and our first UN climate conference)
- Our first time collaborating with Todd Sickafoose, a Tony and Grammy Award-winning composer



- Our first time collaborating with a visual artist, Sally Deng, who created stunning companion art pieces to our season
- Our first time launching a season with a dedicated marketing budget

In the pages ahead, we invite you to look back with us to see how our year unfolded. We also take you behind the scenes to see how our nonprofit operates and how it supports the creation of the show that lands in your podcast feed. We close by celebrating, honoring, and acknowledging the growing list of donors who make our work possible.

It was rewarding and affirming for our team to put this annual report together for you. We hope you enjoy it.



Season 4: "Time to 1.5"

At the signing of the Paris Agreement in 2015, world leaders agreed that we must strive to limit global heating to 1.5°C over pre-industrial levels. But the chances of holding warming to 1.5°C are increasingly slim. Without major emissions reductions, we will likely hit that limit in 2029, or sooner. That means we are all living through the remaining "time to 1.5"—but do we understand the importance of these years?

For season four of Threshold, we wanted to examine the disconnect between what scientists have said we must do, what our leaders have agreed we will do, and what we are actually doing. As with all of our seasons, we also asked—and tried to answer—the question: why should anyone care about this topic? What does "1.5°C over pre-industrial levels" actually mean? How could a number that sounds so small matter so much? How did we end up in a situation that is both so terribly urgent and so frustratingly

slow to change? How can we envision and enact a way out of the climate quagmire?

Our year-and-a-half of research and reporting for "Time to 1.5" led us to many surprising places: a crumbling blast furnace in rural England, a floating city off the coast of Nigeria, the spider-filled basement of producer Nick Mott's home. With three charismatic scientists as our guides, we toured the atmosphere, took a crash course in the basics of the greenhouse effect, and paused to appreciate the wonder of how our planet breathes. We told the origin story of the Industrial Revolution, and then honed in on one of the most important (and carbon-intensive) processes to come out of it: the mass production of steel. Throughout the season, **we explored the many ways climate issues and social justice issues intersect**: in Gary Indiana, where the community is fighting to recover from a long history of environmental racism; in Lagos, Nigeria, where a very rich and a very poor



community are adapting to rising seas in dramatically different ways; and in Glasgow, Scotland, at the UN climate conference, where people from the world's most climate-vulnerable nations continued their push to get the wealthy, high-emitting countries to rein in their emissions and take responsibility for their impact.

This season of Threshold differed from previous seasons in some ways: it was the first time we put climate issues directly at the center, the first time we employed a producer from outside the U.S. (Nigerian reporter Shola Lawal), and our first collaboration with composer Todd Sickafoose. Perhaps the biggest departure from our first three seasons, however, was our conceptual framework. Instead of defining the series by a creature (bison) or a place (the Arctic, and then the Arctic National Wildlife Refuge), season four was defined by a period of time—the short number of years we have left before crossing a very dangerous boundary in our climate system. Executive producer Amy Martin chose this frame because she wanted to emphasize that what we do and don't do in this decade will have an outsized impact on the future of our species and the planet overall.

"I don't know if people grasp just how crucial the time to 1.5°C really is," she says. "On the one hand, it's terrifying to contemplate it, because the stakes are so high and our track record so far is so poor. But from another angle, **this is a moment of incredible possibility**, when humans around the globe are being called to build new systems of cooperation and work toward a common goal in new ways. If we can seize this moment and get ourselves through this bottleneck, we might end up with a much cleaner, safer, and more fair world on the other side. But we have to be able to imagine that possibility first. I hope that this season of Threshold can contribute to that process."



Season 4 Production Team



Amy Martin Founder & Executive Producer



Erika Janik Managing Editor



Nick Mott Producer



Shola Lawal Reporter



Todd Sickafoose Composer

Production Team Roles

The making of any Threshold season is a team effort. For season four, executive producer Amy Martin took the lead on visioning, reporting, and writing. Erika Janik joined the production team in August 2021. As Threshold's first managing editor, she worked closely with Amy and the rest of the production team on edits, outreach, and creating and managing production processes.

Producer Nick Mott took the themes of the season close to home—literally—to look at what he could do to decarbonize his own home in episode 6, "Extreme Home Makeover: Threshold Edition." An ocean away, in Lagos, Nigeria, reporter Shola Lawal looked at how two very different communities are responding to climate change in episode 7, "Makoko and Eko."



BY THE NUMBERS

Season 4: "Time to 1.5"

EPISODES

14

Release dates: Feb 1, 2022 - Jun 28, 2022

LISTENING TIME

11 hours, 48 minutes

GUESTS

40+ guests interviewed From North America, South America, Asia, Africa, Europe, and Australia

ON-THE-GROUND REPORTING

From 10 locations

In the United States, Nigeria, Sweden, and the UK

MUSIC

113 pieces of original music

Composed by Todd Sickafoose





"One of the most heartening things about making Threshold is being part of a team that **embraces nuance and complexity**, not only in terms of the content of the show, but also the process of making it. In a world that encourages us to take extreme positions and defensive postures, I'm so happy to be among people who value opening, listening, and questioning—including questioning ourselves."

> Amy Martin FOUNDER & EXECUTIVE PRODUCER



"There's a **real creative freedom** on this team that comes in large measure from being an independent media organization. That means we can do what is best for the story and what's best for the team—that's not something I can take for granted in a competitive media landscape."

Erika Janik Managing Editor



"What I want listeners to take away from "Time to 1.5" is a message of hope. Perhaps we can all, by playing our part me as a journalist, someone else as an activist or policymaker—get to that 1.5°C goal we want to reach. We can work at it, and **we can hope for it**."

Shola Lawal

QUOTES FROM "TIME TO 1.5"

"I don't want to live in a society in which the climate crisis is solved but the injustices are prominent."

Bruno Rodríguez

CLIMATE ACTIVIST, FOUNDER AND LEADER OF YOUTH FOR CLIMATE ARGENTINA

QUOTES FROM "TIME TO 1.5"

"What you realize is that what we've called these tipping points and extremes are not that far away. In fact, I would say **the future is closer than we think** and we are unprepared."

Sherri Goodman

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SECRETARY GENERAL OF THE INTERNATIONAL MILITARY COUNCIL ON CLIMATE & SECURITY

QUOTES FROM "TIME TO 1.5"

"For low-lying places like The Bahamas, the difference between 1.5°C and 2°C is the existence of an island."

Adelle Thomas

REGIONAL LEAD, CARIBBEAN SCIENCE AT CLIMATE ANALYTICS AND SENIOR FELLOW AT UNIVERSITY OF THE BAHAMAS

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Outreach & Engagement

To date, Threshold has been downloaded nearly 1.2 million times. For season four, our per-episode downloads placed us in the top 1% of podcasts.

Threshold's outreach team took a multi-pronged approach to growing and engaging our audience with "Time to 1.5." We leveraged our owned media channels, paid promotions, and our existing network of listeners and supporters to spread the word about the new season. We also sought out partnerships with other organizations and podcasts, as well as earned features on podcast platforms and other media outlets to help significantly expand our reach beyond our existing audience.

Some notable successes of our season four outreach and promotions strategy:

Promo swaps are a powerful marketing tool that typically entail two podcasts trading 30-second promotional spots.

This allows each show to directly reach the listeners of another show with similar target audiences.

For "Time to 1.5," we secured promo swaps with 12 different podcasts and other aligned organizations, which helped us bring new podcast recommendations to our listeners, and brought Threshold to the audiences of several shows, including ones with significantly larger audiences than ours, among them: The Moth, The Wild, and Outside/In.

In our 2022 audience survey, 21% of our respondents said that they had found out about Threshold through another podcast, underscoring the effectiveness of promo swaps as an audience growth strategy.

Our **press outreach strategy** included sending out press releases at key points during the season, including for the launch of the season, for Earth Day, and for the

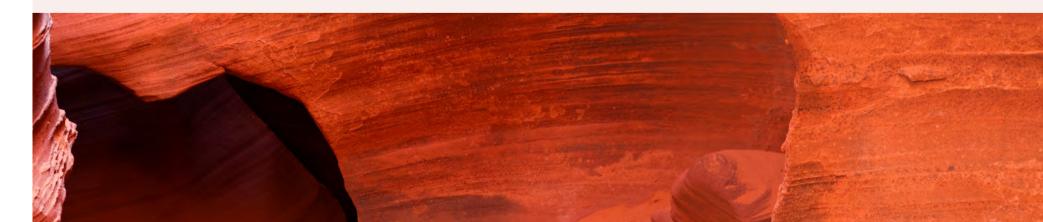


soundtrack album release. In addition to press releases, we also did targeted, episode-specific outreach to journalists and organizations with interest in each episode's topics and/or guests. Our press outreach resulted in multiple press mentions for "Time to 1.5," including in *The Guardian*, *Inside Climate News*, and podcast industry publications.

"Time to 1.5" earned features on several **podcast apps**, including on Apple Podcasts (one of the most coveted spots available for podcasters), and NPROne. Our feature on NPROne was particularly effective for us: our average daily downloads increased 10x during the feature.

We carefully selected opportunities for **paid features** (ie, paid ads in podcast apps) based on extensive research and recommendations from industry peers. We ran a particularly successful campaign with Castbox, during which we gained over 19k subscribers, beating Castbox's initial estimates for our campaign by 84%. Through our outreach, partnerships, and organically earned mentions, "Time to 1.5" received social media mentions on several influential accounts, including The Wilson Center (70k followers on Twitter), Standing Rock Dakota Access Pipeline Opposition (127k followers on Facebook), and Intersectional Environmentalist (430k followers on Instagram). These mentions helped build awareness of Threshold and "Time to 1.5," and grow our own social media audience.

During this season, we welcomed Sam Moore to our outreach team as our Social Media Storyteller. Sam brought his environmental storytelling skills and passion for visual storytelling to create unique and engaging content for our social media channels. Throughout the season, we found that Instagram reels were a powerful tool to reach and engage new and existing audiences. One of our most successful reels was one we created to announce season four: it reached over 4k accounts, including over 3,300 who were not yet followers of Threshold's Instagram account.





BY THE NUMBERS Audience & Downloads

TOTAL DOWNLOADS 1.17M

TOTAL DOWNLOADS IN FY2022 367k+

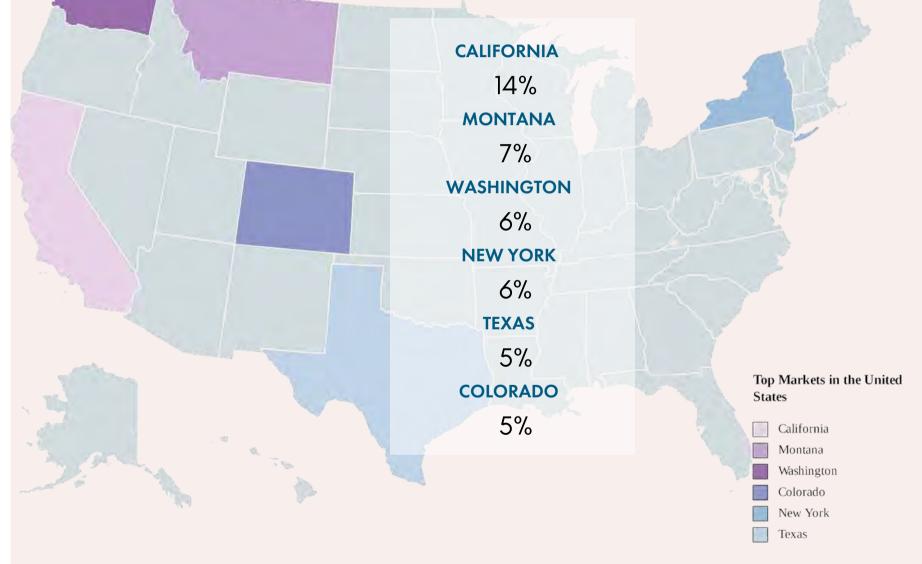
season 4 downloads 298k+

AVERAGE DOWNLOADS PER SEASON 4 EPISODE 19,789 placing Threshold in the top 1% of podcasts by downloads

2022 ANNUAL REPORT: OUTREACH

Our Listener Base

Most of our listeners are based in the United States. States with the most listeners include:



BY THE NUMBERS Our Digital Channels

WEBSITE VISITORS IN FY22

26k unique visitors 59k pageviews

Mailing List **SUBSCRIBERS** 1584 subscribers

OPEN RATE

36% vs. average 24% open rate in media industry

CLICK-THROUGH RATE

3.3% click-through rate vs. 2.9% click-through rate in media industry



BY THE NUMBERS Social Media

INSTAGRAM

2660 followers 966 average daily impressions Top audiences: Missoula, New York, Denver

TWITTER

1511 followers572 average daily impressions

FACEBOOK

1321 followers

76 average daily impressions

Top audiences: Missoula, Denver, New York





"There were so many unique and thought-provoking insights, moments, and quotes from the season that made me genuinely excited to share the show with as many listeners as we could. I hope that listeners come away from the show with a more nuanced understanding of climate change, and **a new way of connecting with hope** that we can solve the climate crisis."

> Eva Kalea HEAD OF BRAND & CULTURE

FROM OUR LISTENERS

A master class in thoughtful, humane reporting

"I only recently discovered this podcast and could dedicate whole days just to listening. It's rare to have this kind of rigor paired with such warmth, generosity of spirit, and crucially, hopefulness."



5-STAR REVIEW ON APPLE PODCASTS BY DEVOUREROFWORDS 

FROM OUR LISTENERS

In-depth reporting on tough enviro issues

"Rarely are there cut & dry answers to difficult problems - Threshold is not out to sugar coat anything. But the diversity of people that are interviewed & questions asked show the commitment to telling as much of the whole story as possible. The podcast has prompted me to research topics further on my own. It also fills me with hope as I hear about people & communities developing real working solutions. Thank you Threshold."

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5-STAR REVIEW ON APPLE PODCASTS BY FLY FISHING GAL

Our Organization

In late 2020, Auricle Productions became an independent 501(c)(3) nonprofit organization. Since then, we've been fortifying a foundation for sustainable, long-term success and growth. We've adopted policies, practices, and processes to help us streamline our operations and hired leadership with deep nonprofit management, fundraising, and marketing experience. We've strengthened our governance, ensuring our board of directors has the information, tools, and support to guide the organization and propel it forward.

In 2022, we continued to strengthen our infrastructure. We engaged with an outside accounting firm to help us prepare audit-ready financial statements and shifted our fiscal year to align with fundraising and budgeting timelines. We adopted a compensation philosophy, completed an extensive salary benchmarking process, and developed an incremental plan to make our compensation more fair, equitable, and competitive. We also planned our first-ever in-person staff and board retreat, something that was long overdue for our fully remote team. We submitted Threshold as a registered



trademark and developed a content licensing agreement to help us share our content with third-party partners, like educational organizations.

The organizational highlight of 2022 was the completion of a comprehensive five-year strategic plan and financial forecast. This was a collaborative effort of our board and staff, significantly expanding on a three-year plan that was drafted in 2019. The five-year (2022-2027) strategic plan creates a roadmap for purposeful growth and meaningful impact. The accompanying five-year financial forecast provides clear fundraising goals and an expense budget that will support our ambitious plans.

As we realize the actions, milestones, and goals that we've laid out in our strategic plan, we look forward to the listening, learning, and growing that will be part of the process.



Our Funding

Our funding model is driven by philanthropy—individual and foundation giving—with modest annual projections for earned revenue, like distribution partnerships on public radio.

Since the first season of Threshold, we have been committed to making our content available to listeners for free. We believe that quality journalism should be accessible to everyone, so we don't put our content behind a paywall or make exclusive content that's only available to paid subscribers.

Producing an in-depth narrative show like ours is expensive: the research, reporting, scripting, editing, and sound mixing are extremely time-intensive. This is one of the reasons the typical podcast funding model—driven by advertising revenue—isn't a realistic one for us. Advertisers value content that is produced with a quick turnaround, released on a weekly or even daily schedule. This runs completely counter to the ethos that powers Threshold: our approach prioritizes quality over quantity, and we invest significant time and energy producing content that remains relevant long after its release date.

Not having corporate sponsors or paid ads on our shows removes a source of revenue, but it also allows us to be completely independent: we aren't beholden to advertising contracts and we have the freedom to produce our show how and when we think is best. It also means that we're able to create an ad-free listening experience. In short, we think it makes Threshold a better show.



Because we are dependent on long-term philanthropic support, we've used our first five years to develop relationships with individual donors and to demonstrate organizational stability that will help us secure significant multi-year support. This relationship-building is central to our mission-driven approach, and has proven successful: in FY2022, we had 377 individual donors contributing \$717,279. We received two foundation grants, partnered with Montana Public Radio, and received speaking engagement honoraria for the remainder of our revenue.

On the expense side, we continue to operate on a lean and carefully managed budget. FY2022 expenses totaled \$486,405. Our team is fully remote team, so overhead expenses are minimal. Our most significant investment was—and will continue to be—our people. In FY2022 our team had six members: five full-time and one part-time.

Administrative expenses primarily consisted of accounting fees and technology/online tools for our team to communicate and collaborate. Travel expenses were low, especially for an active reporting period, since Covid-19 travel restrictions and safety guidelines still limited onlocation reporting. We launched season four with a promotions budget of \$30,000, our most significant—yet still modest—investment to date in marketing, advertising, and promotions.





2022 BY THE NUMBERS Revenue

TOTAL REVENUE \$786,303

INDIVIDUAL DONORS
377

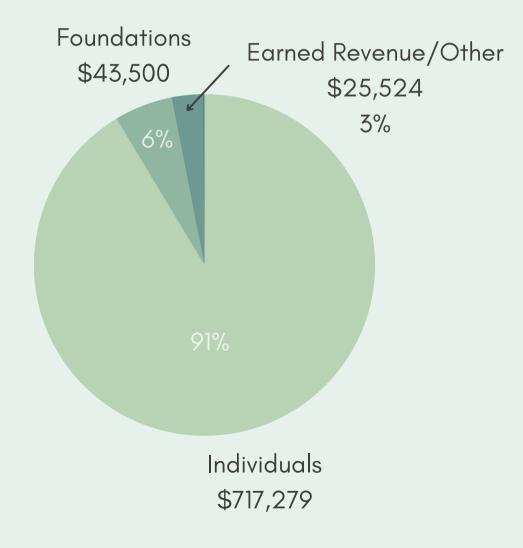
GIFTS FROM INDIVIDUAL DONORS 1686

TOTAL RAISED \$717,279

Revenue

FY2022 REVENUE BY SOURCE

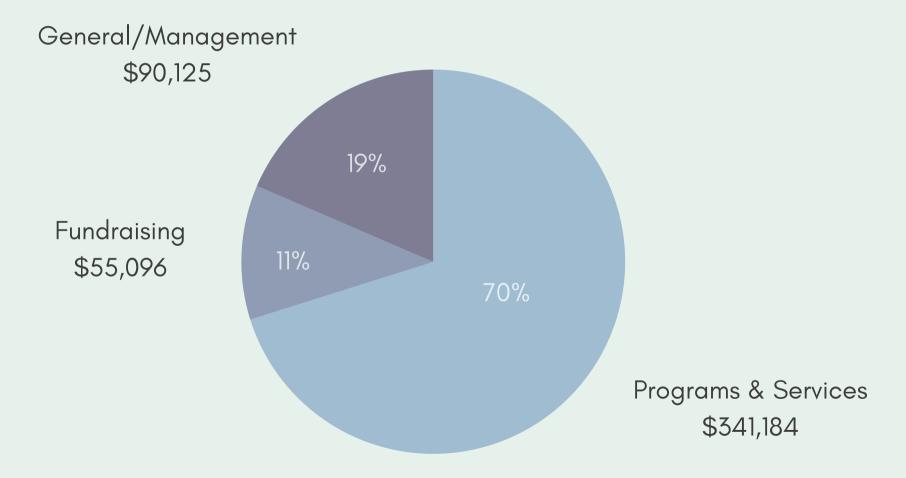
TOTAL = \$786,303



Expenses

FY2022 EXPENSES BY FUNCTIONAL AREA

TOTAL = \$486,405



*Programs & services include reporting, production, marketing and outreach



"I think one of our greatest strengths is that we are an independent nonprofit organization. Since we aren't under the umbrella of a large media company or tied to an advertising or sponsorship schedule, **we have tremendous freedom in how we create and how we operate.** And there is something especially meaningful to have our team and our work grounded in a mission-driven enterprise."

Deneen Wiske

EXECUTIVE DIRECTOR

FROM OUR DONORS

"What we truly appreciate about Threshold is that Amy is able to explore the complexity and urgency of each environmental issue, this year climate change, while engaging those most closely involved, gaining their trust with deep listening."

Brian & Kathy Derry

MISSOULA, MT



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The Year Ahead

Planning the next seasons of Threshold will be the primary production focus in 2023. Our founder, Amy Martin, will be researching and reporting a new season, and we'll also be hiring an additional producer. We've laid the groundwork to invite a second voice to plan, report, and produce their own season of Threshold. In this interseason phase of work, our production team will be in full discovery mode: doing extensive research, conducting interviews, reporting in the field, and drafting and revising episodes.

Another important effort in the next year is leveraging our existing content to reach different audiences. With four seasons completed, we now have a rich archive of high quality material that continues to have relevance. Our production and outreach teams are working together to create ancillary content that builds off of our existing seasons and makes them useful, accessible, and appealing to audiences we haven't already reached through our podcast. These include resources for educators to adapt Threshold for their classrooms, written pieces, and video content like social media reels and YouTube videos based on our existing episodes.



Concurrently, our executive director will be strategically seeking grants and other funding opportunities to cover the expenses of creating and distributing this expanded content.

We will also devote time and energy to defining and measuring the impact of our work. Our team and board will fully engage in an impact mapping process in 2023 to create a framework that helps us—and funders—understand how our work is making a difference. We'll also fully put our strategic plan into practice, adopting a cadence for tracking and evaluating our progress while remaining open to adjusting our course.

2023 promises to be a year of emergence as we step into an exciting phase of learning, creating, and growing.





Amy Martin Founder & Executive Producer

Our Team



Deneen Wiske Executive Director



Eva Kalea Head of Brand & Culture



Erika Janik Managing Editor



Caysi Simpson Outreach & Engagement Specialist



Sam Moore Social Media Storyteller

Our Board of Directors

Hana Carey Chair Brooklyn, NY

Caroline Kurtz Vice Chair Missoula, MT

Dan Carreno Treasurer Denver, CO

Katie DeFusco Secretary Stamford, CT

Julia Barry Brooklyn, NY

Luca Borghese New York, NY

Kara Cromwell

Missoula, MT

Gabby Piamonte Brooklyn, NY





Gratitude Statement

Our work is funded almost entirely by individual charitable donations and grants. We are tremendously grateful to the following supporters who made gifts between July 1, 2021 and June 30, 2022.

Organizations

Bank of America Charitable Gift Fund Clearwater Credit Union Fidelity Charitable Gift Fund High Stakes Foundation Park Foundation Schwab Charitable The Blackbaud Giving Fund The Miami Foundation The Pleiades Foundation The Wild Lens Collective

Rachel Abrams Frank and Maggie Allen Robert Allison Sara Amish David Andrews Rebecca Ashcraft Shirley Atkins Paul Axinn Matthew Barnard Julia Barry Alice Bauman Amanda Baxter Maria Beauchamp Cale Bergschneider David Biemel Bridget Bingaman Lisa Birnbaum Maximus Boelte Charles Bolte Jennifer Bonnell Kimberly Bonnell Luca Borghese Sam Boutelle Dawn Bowen

ANNUAL REPORT: OPERATIONS

2022

Ashley Boxwell Ryan Bresnick Johann Bruhn Leslie Bryan Mokshana Bucher Zauber Jackson Burgau Pat Burnham Julie Busch Karen Campbell Joseph Canterino Barbara and John Carey Hana Carey Thomas Carlin Heather Carpenter Daniel and Virginia Carreno Robert N. Chester III Amy Cilimburg Loretta Clay **Rosemary Coffman** Jonathan Cole Brandon Collins Michael Connor Jason Cons Ian Cook

Wendy Coonrod Alfredo Corchado Patricia Couse Catherine Cox Tessa Coxen Jason Craig Julia Craig David Crofts Kara Cromwell Brian Crowley Jessica Kulp Jonathan Davie Ben Davis William J. Davis Allison De Jong Elizabeth Decker Kathryn DeFusco Aaron Derry Brian and Kathy Derry Ian Descamps Dave Deutsch Jennifer Devlin Greg and Carrie Dillon Joel Dippold





Nona Donahue Rob Downey **Christopher Downs** Anita Doyle Susan Drake Michelle DuBarry James Dufficy Jean Duncan Joshua Ebersole Johnathan Eck **Rachel Edie** Carol Egan Shelley Eisenrich **Ray Ekness** Jona Elwell Sam Evans-Brown Jacob and Christa Fagnant-Sperati Jim Farnsworth Laura Farnsworth Austin Federa Catherine Filardi Lisa Fioretti Stephen Fletcher

Christine Foote Frin Frank Susan Frett Karl Friesen-Hughes Ara Froehlich Amy Furrow Katelin Gaeth Steven Gary Todd Gerardot Travis Gerjets Laura Gibbons Steve Gisselman Robert Glazier Dinesh Goburdhun Susan Goedeken Karan Goel Therese Gossett Shamim Graff Margaret Graupe Anne Greene Suzanne Grist Allice Haidden Cody Half-Moon Ian Harck

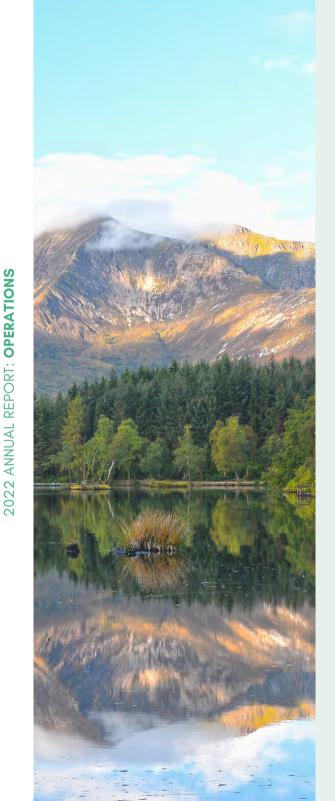
Matthew Hare Stuart Harrington Clare Harrison Doug Haseltine Mike Hass Jacob Hatch Hatch Peter Havens Havens Elliot Hendry Matt Herlihy Inger Hogstrom Anita Holtz Bradley Holzwart Carolin Home Humpal Gretchen Hooker Jacob Louis Hoover Sean Hoyt Nancy Huntingford Aimee Hurt Britt Ingalls Pilvi Innola Saul Irving Karin Janik Shannon Janson Nicki Jimenez

Emily Johnson lames Johnson Scott Johnson Ken Jones **Trey Jones** Tara Joslin Eva Kalea Vivian Kalea Madhuri Karak Kelly Kaul-Menge Jonathan Kealing Kelle Kersten Natalie Kiley-Bergen Joe Kipphut Melissa and Brian Kirk Kristen Kirkby Rachel Klein Leslie Kline Steven Kloetzel and Andrea Morgan Ellen Knight Emi Kodama Ethel Koehler Chris Kohlhardt

Jason Koontz Matthew Krause Michael Kretzler Jeremy Krones Jessica Daniels Caroline Kurtz Kaia Lai Elizabeth Lakey Hannah Larrabee Nancy Le Clair Sarah Lederman Albert Lindler William Lonnberg Joe and Karen Loos Laura Loth Joseph Loviska Robert Lowe Ethel MacDonald Rebecca MacDonald **Emily Maitino** Antonia Malchik Howard Mansfield Glenn and Jen Marangelo Abigail Marshall

Amy Martin Audrey Martin Greg Martin Camille Martinez Rebecca McCaffery Robert McWilliams Nancy Menning Karly Miller Lisa Miller Barbara Minick **Becky Mix** Jakki Mohr Jordan Monroe David L Moore Caitlin Morley Beth and John Morrison Lizzy Morrison Carolyn Morrisroe Hanna Moser Greg Mott Debbie Mueller Heidi Neff Catherine Ness Kristin Newgard





Theresa Nguyen Robin Nielson-Cerquone Ulf Nilsson Carrie Oakwood Erynn O'Brien Stephen O'Rourke Joshua Ortiz Jim Parker Patrick Passarelli Kylie Paul Kaia E. Pearson Anne Peek Matthew Peterfreund Gabrielle Piamonte John and Linda Pilsworth Rebecca Power **Christopher Preston** Mary Pritchard Kristen Quigley Jon Ouinn Amy Ragsdale Amy Ratzlaf Carole Rayl Dustin Reed

Michelle Reeder Andrea Regan Peter Regan Henry Reich Michael Riccardi John Richter Darrah Rogers Curt Rom Zoë Rom Leroy Romero **Christopher Ruess** Mitch Rundle Ben Rushakoff Sylvain Sabatie **Michelle Saurey** Kathryn Scott David Seigerman **Beverly Sencenbaugh** Timothy F. Sharp Eileen Shaughnessy Christopher Siegler Calli Simpson Christine Simpson Michael Sinon

Beth Skubis Linda Smith Maxwell Smith Aidan SmithVail Daygan Sobotka Dan Solmon Allison Solomon Noel Spain Karen Spencer Janet Sperry Zachary Steel Diana Stevens Wyatt Stevens Daniel Stirratt David Stirratt Rachel Strickler Claudia Strijek Anita Struzinski Tracy Sullivan **Gregory Suter Timothy Swartz** Angela Swatek Benjamin Swetland Olga Symeonoglou

Julia Sze Shawna Taets Michelle Terwilliger Robert Thomas Laurie Thomson Norman Traner Sheridan Traner Cindy Trim Herbert Trix Carolyn Underwood Mark Unverzagt Lori Van Buggenum Arvind Vasudevan Patrick Vaughan Daniel Wagner Luke Walther Valentin Waschulin Joel Watters John Weaver Hailey Weber Scott Welker Aaron Wernerehl Emily Wicke Holly Wielkoszewski

2022 ANNUAL REPORT: OPERATIONS

Zachary Wilson Robyn Windham Deneen Wiske Jacob Wiske Zeke and Mary Wiske Julia Wither Kathryn Witkowsky Gaylen and Tony Wobeter Beverlie Woodsong Jackie Worstell Jared Zinda Jennifer Zuber





thresholdpodcast.org

Auricle Productions is the 501 (c)(3) nonprofit journalism organization that produces Threshold. Auricle Productions was founded by Amy Martin and is incorporated in Missoula, Montana. Our tax ID is 84–2931585.

AURICLE PRODUCTIONS | 35 W 31ST ST. #10017, NEW YORK, NY 10001